

Project Title:

Cronbach Alpha Reliability Report -AQai[®] AQme adaptability Assessment.

| Date: | November 2022 |
|-------------------|---|
| Document Version: | Draft V1.0 |
| Analysis By: | Dr. Nicolas T. Deuschel |
| Data Sample Size: | 4,849 AQme assessments |
| Circulated to: | This summary document can be shared with certified partners |

Approach & Methodology:

As part of our continued commitment to the highest level of efficacy and accuracy in our assessment development we run a variety of analysis work on a regular basis. Included in this process is a reliability analysis. We use Cronbach's alpha is a coefficient of reliability (or consistency).

A measure of internal consistency - how closely related a set of items are as a group. It is considered to be a measure of scale reliability.

Cronbach's alpha can be written as a function of the number of test items and the average inter-correlation among the items. Below, for conceptual purposes, the formula for the Cronbach's alpha:

$$lpha = rac{Nar{c}}{ar{v} + (N-1)ar{c}}$$

Here N is equal to the number of items, $ar{c}$ is the average inter-item covariance among the items and $ar{v}$ equals the average variance.

The summary and detailed results can be found in this document report.



AQai[®] AQme Reliability Summary:

| AQ Dimension | Reliability | Result | | |
|-----------------------|-----------------------|-----------|--|--|
| AQ ABILITY | | | | |
| Grit | 0.7 | Good | | |
| Mental Flexibility | 0.9 | Excellent | | |
| Mindset | 0.8 | Excellent | | |
| Resilience | 0.8 | Excellent | | |
| Unlearn | 0.7 | Good | | |
| AQ CHARACTER | | | | |
| Emotional Range | 0.7 | Good | | |
| Extraversion | 0.7 | Good | | |
| Норе | 0.9 | Excellent | | |
| Motivation Style | | | | |
| Play not to loose | 0.7 | Good | | |
| Play to win | 0.8 | Excellent | | |
| Thinking Style | 0.7 | Good | | |
| AQ ENVIRONMENT | | | | |
| Company Support | 0.9 | Excellent | | |
| Emotional Health | 0.8 | Excellent | | |
| Team Support | 0.8 | Excellent | | |
| Work Environment | 0.8 | Excellent | | |
| Work Stress | 0.9 | Excellent | | |
| ADDITIONAL DIMENSIONS | ADDITIONAL DIMENSIONS | | | |
| Explore & Transform | 0.8 | Excellent | | |
| Utilize & Improve | 0.8 | Excellent | | |
| Change Readiness | 0.8 | Excellent | | |
| Task adaptability | 0.8 | Excellent | | |
| | | | | |

*Results rounded to a single decimal place.





AQ Ability

Scale: Grit

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4846 | 99.9 |
| | Excluded ^a | 3 | .1 |
| Total | | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .707 5 | | |

| Scale Statistics | | | | |
|------------------|--------|-----------|------------|--|
| Varianc Std. | | | | |
| Mean | е | Deviation | N of Items | |
| 29.00 | 14.836 | 3.852 | 5 | |

Scale: Mental Flexibility (Paradox)

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4849 | 100.0 |
| | Excluded ^a | 0 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .868 9 | | |

| Scale Statistics | | | | |
|------------------|---|-----------|------------|--|
| Varianc Std. | | | | |
| Mean | е | Deviation | N of Items | |
| 43.50 | 9 | | | |





Scale: AQ Mindset

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4846 | 99.9 |
| | Excluded ^a | 3 | .1 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|-------------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .785 6 | | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 31.5516 | 35.402 | 5.94992 | 6 |

Scale: Resilience

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4846 | 99.9 |
| | Excluded ^a | 3 | .1 |
| Total | | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .785 4 | | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 20.9067 | 17.189 | 4.14599 | 4 |





Scale: Unlearn

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 211 | 4.4 |
| | Excluded ^a | 4638 | 95.6 |
| Total 484 | | 4849 | 100.0 |

| Reliability Statistics | |
|-------------------------------|---|
| Cronbach's | |
| Alpha N of Items | |
| .670 | 5 |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 26.3981 | 21.098 | 4.59325 | 5 |

Note: Unlearn coefficients are based on a reduced sample during the Beta phase

AQ Character

Scale: Emotional Range

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4847 | 100.0 |
| | Excluded ^a | 2 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|------------------|--|
| Cronbach's | | |
| Alpha | Alpha N of Items | |
| .680 2 | | |

Scale: Extraversion





| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4848 | 100.0 |
| | Excluded ^a | 1 | .0 |
| Total | | 4849 | 100.0 |

| Reliability Statistics | | |
|-------------------------------|---|--|
| Cronbach's | | |
| Alpha N of Item | | |
| .698 | 2 | |

| Scale Statistics | | | |
|------------------|-------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 9.4356 | 7.904 | 2.81138 | 2 |

Scale: Hope

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | % | |
| Cases | Valid | 4846 | 99.9 |
| | Excluded ^a | 3 | .] |
| Total | | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .852 6 | | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 32.49 | 30.571 | 5.529 | 6 |

Scale: Motivation Prevention (Play to protect)





| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4847 | 100.0 |
| | Excluded ^a | 2 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|-------------------------------|------------|--|
| Cronbach's | | |
| Alpha | N of Items | |
| .746 | 4 | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 21.91 | 17.057 | 4.130 | 4 |

Scale: Motivation Promotion (Play to win)

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | % |
| Cases | Valid | 4847 | 100.0 |
| | Excluded ^a | 2 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|-------------------------------|---|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .757 | 4 | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 20.82 | 21.946 | 4.685 | 4 |

Scale: Thinking Style





| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | % |
| Cases | Valid | 4848 | 100.0 |
| | Excluded ^a | 1 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|---|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .721 | 3 | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 15.39 | 10.013 | 3.164 | 3 |

AQ Environment

Scale: Company Support

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4789 | 98.8 |
| | Excluded ^a | 60 | 1.2 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|-------------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .860 | | |

Scale: Emotional Health





| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases Valid 4843 99 | | | 99.9 |
| | Excluded ^a | 6 | .1 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .778 | | |

Scale: Team Support

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases Valid | | 4788 | 98.7 |
| | Excluded ^a | 61 | 1.3 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .795 5 | | |

| Scale Statistics | | | | |
|-----------------------------|--|--|--|--|
| Varianc Std. | | | | |
| Mean e Deviation N of Items | | | | |
| 27.5315 29.002 5.38534 5 | | | | |

Scale: AQ Work Environment

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases Valid | | 4846 | 99.9 |
| | Excluded ^a | 3 | .1 |
| | Total | 4849 | 100.0 |

Reliability Statistics





| Cronbach's | |
|------------|------------|
| Alpha | N of Items |
| .832 | 7 |

| Scale Statistics | | | | |
|----------------------------|--|--|--|--|
| Varianc Std. | | | | |
| Mean e Deviation N of Iter | | | | |
| 36.7218 49.391 7.02784 7 | | | | |

Scale: Work Stress (Overwork)

| Case Processing Summary | | | |
|-------------------------|-------|------|-------|
| N % | | | |
| Cases | 4841 | 99.8 | |
| Excluded ^a | | 8 | .2 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .901 3 | | |

| Scale Statistics | | | | |
|--------------------|------------|--|--|--|
| Varianc Std. | | | | |
| Mean | N of Items | | | |
| 12.12 23.759 4.874 | | | | |





Additional Dimensions

Scale: Explore & Transform (Exploration)

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases Valid | | 4848 | 100.0 |
| | Excluded ^a | 1 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .800 5 | | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 25.32 | 30.951 | 5.563 | 5 |

Scale: Utilize & Improve (Exploit)

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4849 | 100.0 |
| | Excluded ^a | 0 | .0 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .772 5 | | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 24.95 | 26.594 | 5.157 | 5 |





Scale: Expected Change (Used in Change Readiness)

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4839 | 99.8 |
| | Excluded ^a | 10 | .2 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|-------------------------------|---|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .840 | 3 | |

| Scale Statistics | | | |
|------------------|--------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 9.05 | 14.091 | 3.754 | 3 |

Scale: Task Adaptability

| Case Processing Summary | | | |
|-------------------------|-----------------------|------|-------|
| N % | | | |
| Cases | Valid | 4834 | 99.7 |
| | Excluded ^a | 15 | .3 |
| | Total | 4849 | 100.0 |

| Reliability Statistics | | |
|------------------------|--|--|
| Cronbach's | | |
| Alpha N of Items | | |
| .797 3 | | |

| Scale Statistics | | | |
|------------------|-------|-----------|------------|
| Varianc Std. | | | |
| Mean | е | Deviation | N of Items |
| 16.24 | 8.335 | 2.887 | 3 |





About

Dr. Nicolas Deuschel Assistant Professor of Management



Nicolas (Till) Deuschel is an Assistant Professor of Management in the Department of Business Administration at Universidad Carlos III de Madrid. His research interests lie on employee effectiveness in organizations, with a specific focus on individual creativity, diversity and motivation in the workplace. Several of his research studies cover work performance in the field across multinational and entrepreneurial firms.

He holds a German degree in Mechanical Engineering, a bachelor's degree in international business administration from the Rotterdam School of Management (Erasmus University) and a master's in management from the University of Oxford (Said). He received his Ph.D. in Management with a concentration in Organizational Behavior & HR from IE University.

Before joining full-time academics, Nicolas worked as a consultant with McKinsey & Co. (London) and Roland Berger Strategy Consultants (Zurich) on projects for global clients based in Europe. He also worked as a member of the extended leadership team in the financial services industry as global HR Strategy Vice President for Swiss Re (Global Fortune 500).

EDUCATION

- Ph.D. in Management (Organizational Behavior & HR concentration) from IE University (Spain)
- M.Sc. in Management Research from the University of Oxford, Said Business School (UK)
- B.Sc. in International Business Administration from RSM Erasmus University (The Netherlands)

